

S E C R E T

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MIDCAREER COURSE



OCTOBER 7 - NOVEMBER 15, 1963

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CONFIDENTIAL

CHAIRMAN

[REDACTED]

25X1A

ASSISTANT CHAIRMEN

[REDACTED]

25X1A

ADMINISTRATIVE SUPPORT

[REDACTED]

25X1A

COURSE ASSISTANT

[REDACTED]

25X1A

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Midcareer Course No. 1

Part II

The Government

This Part was given by the Brookings Institution at the Brookings Institution. It is covered by a separate program.

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Midcareer Course No. 1

Part III

World Affairs

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Monday, 4 November

THE NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

0815	Convene at Headquarters Building (Bus Stop)	
0900	WELCOMING ADDRESS	Dr. Hugh Dryden, Deputy Administrator
0910	FOB 6 Room 70059	or Dr. Robert Seamans, Associate Administrator
0910	BRIEFING ON NASA	Thomas Jenkins, Direc-
1010		tor of Management Re- ports
1010	Coffee Break	
1020		
1020	Films	
1130		
1130	Lunch	
1245		
1245	Bus to Goddard Space Flight Center, Greenbelt, Maryland	
1330	Tour of the Facility	Officers of NASA
1600		
1600	Depart for Headquarters Building	

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Tuesday, 5 November

0900	PROBLEMS OF NATIONAL	William Bundy, Assist-
1100	SECURITY	ant Secretary of Defense
		for International Security
		Affairs
	The role of ISA in policy	
	and strategy in crises.	
	Relations with the Intel-	
	ligence Community and	
	with CIA in particular.	

Preparatory Reading

Lyons, Gene M., "The New Civil - Military Relations",
American Political Science Review, March 1961.

Rostow, W. W., "American Strategy on the World Scene",
Department of State Bulletin, 16 April 1962.

Taylor, Maxwell D., "Our Changing Military Policy",
Army, March 1962.

Supplementary Reading

Abshire, David M., and Richard V. Allen, editors,
National Security, New York, Praeger, 1963.

Hammond, Paul Y., Organizing for Defense, Princeton,
Princeton U.P., 1961.

Kissinger, Henry A., The Necessity for Choice, New
York, Harper, 1961.

Strausz-Hupe, Robert, et al, Forward Strategy for
America, New York, Harper, 1961.

1115	THE U.S. INFORMATION	Thomas C. Sorensen,
1300	AGENCY	Deputy Director (Pol-
		icy and Plans) of the
		United States Informa-
	The role of the USIA in	tion Agency
	support of U.S. foreign poli-	
	cy. Problems of projecting	
	the American image abroad.	

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1300 Lunch

1400

1400 Reading

1500

1500 CONCEPTS OF MILITARY
1700 STRATEGY

William Kintner, Profes-
sor of Political Science
at the University of Penn-
sylvania

The continuing controversy
on U. S. Politico-Military
strategy against the Com-
munist Bloc

Preparatory Reading

See reading for "Problems of National Security."

Supplementary Reading

See reading for "Problems of National Security."

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Wednesday, 6 November

0900	AMERICAN PROBLEMS IN	Carleton Coon, Profes-
1030	UNDERSTANDING FOREIGN	sor Emeritus of Anthro-
	CULTURES	pology, University Mu-
		seum, Philadelphia

An anthropological view of the newly developing countries with emphasis on their deep-seated cultural characteristics.

1030	Break
1045	

1045	Discussion
1200	

1200	Lunch
1300	

1300	Reading
1400	

1400	Continuation of Morning	Carleton Coon
1515	Session	

1515	Break
1530	

1530	Discussion
1630	

1630	Reception for Carleton Coon
1730	

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Preparatory Reading

Benedict, Ruth, "The Growth of Culture", in Man, Culture and Society, edited by Harry L. Shapiro, New York, Oxford University Press, 1956.

Mead, Margaret, "The Underdeveloped and the Overdeveloped", Foreign Affairs, October 1962.

Murdock, George Peter, "How Culture Changes", in Man, Culture and Society, edited by Harry L. Shapiro.

Supplementary Reading

Brookings Institution, Development of the Emerging Countries, Washington, D. C., 1962.

Kurzman, Dan, Subversion of the Innocents, New York, Random House, 1963.

Millikan, Max F., and Donald L. M. Blackmer, editors, The Emerging Nations, Boston, Little, Brown & Co., 1961.

Staley, Eugene, The Future of Underdeveloped Countries, New York, Praeger, 1961.

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Thursday, 7 November

0900	PROBLEMS OF LATIN	Edwin M. Martin, Assist-
1100	AMERICA	ant Secretary of State for
		Inter-American Affairs

The strategic importance of Latin America to U.S. National Security. The extent of the Communist effort in the area, with particular reference to the Leftward Movement of Brazil.

Preparatory Reading

Alexander, Robert J., "Agrarian Reform in Latin America", Foreign Affairs, October 1962.

Harr, Charles M., "Latin America's Troubled Cities", Foreign Affairs, April 1963.

Supplementary Reading

Adams, Richard W., et al, Social Change in Latin America Today, New York, Harper, 1960.

Alexander, Robert J., Communism in Latin America, New Brunswick, N. J., Rutgers University Press, 1957.

Lieuwen, Edwin, Arms and Politics in Latin America, New York, Praeger, 1961.

1115	DEVELOPMENTS IN AFRICA	G. Mennen Williams,
1300		Assistant Secretary of
		State for African Affairs

The development of groupings of states within Africa and their links with outside powers. The concepts of Pan-Africanism. Soviet and Chicom efforts to gain political footholds in Africa.

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Preparatory Reading

Emerson, Rupert, "American Policy in Africa", Foreign Affairs, January 1962.

Kloman, Erasmus H. Jr., "New Directions in the Drive Toward African Unity", Orbis, Winter 1963.

Supplementary Reading

Kimble, George, Tropical Africa, New York, Doubleday Anchor Books, 1962.

McKay, Vernon, Africa in World Politics, New York and Evanston, Harper and Row, 1963.

Oliver, Roland and J.D. Fage, A Short History of Africa, Baltimore, Penguin Books, 1962.

Southall, A. W., editor, Social Change in Modern Africa, London, Oxford University Press, 1961.

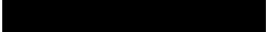
1300 Lunch

1400

1400 Reading

1500

1500 SOUTHEAST ASIA: VIET NAM
1700 AS A REPRESENTATIVE OF
CONFLICTS TO COME

 re-
cently Chief of Station,
Saigon

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Viet Nam as a precursor of
U.S. problems in Southeast
Asia. Political lessons
learned. The role of SEATO.

Preparatory Reading

Leifer, Michael, "Cambodia: In Search of Neutrality",
Asian Survey, January 1963.

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Scigliano, Robert, "Vietnam: A Country at War", Asian Survey, January 1963.

Smith, Roger M., "Laos in Perspective", Asian Survey, January 1963.

Supplementary Reading

Butwell, Richard, Southeast Asia Today - And Tomorrow, New York, Praeger, 1961.

Champassak, Sisouk Na, Storm Over Laos, New York, Praeger, 1961.

Fall, Bernard, The Two Vietnams, New York, Praeger, 1963.

Vo Nguyen Giap, People's War, People's Army, New York, Praeger, 1962.

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Friday, 8 November

0900 THE MOVEMENT TOWARD Daniel Lerner, Profes-
1200 EUROPEAN UNION, POLITI- sor of Sociology at MIT
CAL AND ECONOMIC

The progress of economic integration to date. The attitude of European leaders in the public and private sectors toward cooperation with Americans on economic, military, and political overseas policies.

Preparatory Reading

Deutsch, Harold C., "The Impact of the Franco-German Entente", Annals, July 1963.

Kintner, William R., "The Projected European Union and American Military Responsibilities", Annals, July 1963.

Kohn, Hans, "The Future of Political Unity in Western Europe", Annals, July 1963.

Lerner, Daniel, "As Britain Faces the Continent: How Its Leaders Weigh Their Choices", unpublished paper of the Center for International Studies, Mass. Institute of Technology, Cambridge, Mass.

Lerner, Daniel, "Will European Union Bring About Merged National Goals?", Annals, July 1963.

Lerner, Daniel, and Marguerite N. Kramer, "French Elite Perspectives on the United Nations", International Organization, Vol. XVII #1, 1963.

Wuorinen, John A., "Scandinavia Looks at European Unity", Current History, March 1962.

Supplementary Reading

Cerami, Charles A., Alliance Born of Danger, New York, Harcourt and Brace, 1963.

Haas, Ernest B., The Uniting of Europe: Political, Social, and Economic Forces, 1950-1957, Stanford, Calif., Stanford University Press, 1958.

Kitzinger, U.W., The Challenge of the Common Market, New York, Praeger, 1963.

Lichtheim, George, The New Europe, New York, Praeger, 1963.

1300 Lunch
1400

1400 Reading Period
1500

1500	NATO AND THE ATLANTIC	Dean Acheson, Former
1545	COMMUNITY	Secretary of State

NATO and the Atlantic Community viewed as a political and military entity. The inception of NATO. Its weaknesses. Its possible role in the Atlantic Community.

Preparatory Reading

Acheson, Dean, "The Practice of Partnership", Foreign Affairs, January 1963.

Buchan, Alastair, "Partners and Allies", Foreign Affairs, July 1963.

Herter, Christian A., "Atlantica", Foreign Affairs, January 1963.

SECRET

Supplementary Reading

Birrenbach, Kurt, The Future of the Atlantic Community, New York, Praeger, 1963.

Buchan, Alastair, NATO in the 1960's, New York, Praeger, 1963.

Strausz, Hupe, Robert, et al, Building the Atlantic World, New York, Harper and Row, 1963.

1600 Question Period
1630

1630 Reception for Mr. Acheson
1730

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Monday, 11 November

HOLIDAY

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Tuesday, 12 November

0900	THE DEVELOPMENT AND	Adam Ulam, Professor
1200	PROBLEMS OF SOVIET	of Government at Harvard
	FOREIGN POLICY	University

The historical background of the present situation in Soviet policy making. The internal factors delimiting Soviet foreign policy decisions. The external factors delimiting foreign policy decisions. Problems and dilemmas for the future.

Preparatory Reading

Ulam, Adam B., "Nationalism, Panslavism, Communism" in Russian Foreign Policy, edited by Ivo J. Lederer, New Haven and London, Yale University Press, 1962.

Supplementary Reading

Beloff, Max, The Foreign Policy of Soviet Russia, 1929-1941, London and New York, Oxford University Press, 1947-1949.

Fischer, Louis, The Soviets in World Affairs, 1917-1929, Princeton, N. J., Princeton University Press, 1951.

Mackintosh, J. M., Strategy and Tactics of Soviet Foreign Policy, London and New York, Oxford University Press, 1962.

1200	Lunch
1300	
1300	Reading
1400	

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1400	U. S. POLICY TOWARD	Speaker to be announced
1700	EASTERN EUROPE	

U. S. political objectives in Eastern Europe. Congressional and public pressures on the policy makers. The impact of U. S. policy and policy changes on Eastern Europe.

Preparatory Reading

Current History, May 1963, pages 257 to 304.

Supplementary Reading

Brzezinski, Zbigniew, The Soviet Bloc: Unity and Conflict, New York, Praeger, 1961.

Wolff, Robert Lee, The Balkans in Our Time, Cambridge, Mass., Harvard University Press, 1956.

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Wednesday, 13 November

0900	CHICOM FOREIGN POLICY	Richard Walker, Pro-
1015	IN HISTORICAL PERSPEC-	fessor of International
	TIVE	Studies at the University
		of South Carolina

Historical roots of Chinese attitudes toward the non-Chinese world. Role of Communist doctrine in the direction of ChiCom foreign policy objectives, both long-term and short-term.

Preparatory Reading

Appadorai, A., "Chinese Aggression and India", International Studies, July-October 1963.

Fall, Bernard B., "Peking Strikes South", Current History, September 1963.

Langer, Paul F., "China and Japan", Current History, September 1963.

Searls, Guy, "Communist China's Border Policy", United Asia, July 1963.

Supplementary Reading

Barnett, A. Doak, Communist China and Asia, New York, Harper, 1960.

Barnett, A. Doak, Communist China - Continuing Revolution, Headline Series #153, 1962.

Boyd, R. G., Communist China's Foreign Policy, New York, Praeger, 1962.

1015 Break
1030

1030 Discussion
1200

1200 Lunch
1300

1300 Reading
1400

1400	THE GROWTH OF THE NA-	Augustus Kinzel, Vice
1515	TIONAL RESEARCH AND	President of Union Car-
	DEVELOPMENT EFFORT	bide Corp.

The forefront of science.
What lies beyond in technol-
ogy. The relation of science
and technology to over-all
Agency operations and the
international scene.

Preparatory Reading

Kistiakowsky, George B., "Science and Foreign Affairs",
Department of State Bulletin, 22 February 1960.

Price, Don K., "The Scientific Establishment", Science,
29 June 1962.

Supplementary Reading

Dupre, J. Stefan and Sanford A. Lakoff, Science and the
Nation, Englewood Cliffs, N.J., Prentice-Hall, 1962.

Price, Don K., Government and Science, New York, New
York University Press, 1954.

Snow, C. P., Science and Government, Cambridge, Mass.,
Harvard University Press, 1961.

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1515 Break
1530

1530 Discussion
1700

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Thursday, 14 November

0900	THE EFFECT OF SINO-	Seweryn Bialer, Profes-
1200	SOVIET RELATIONS ON	sor at the Russian Insti-
	OTHER COMMUNIST COUN-	tute of Columbia Univer-
	TRIES	sity

The impact of the Sino-Soviet rift on non-bloc Communist parties.

Preparatory Reading

Brzezinski, Zbigniew, "Threat and Opportunity in the Communist Schism", Foreign Affairs, April, 1963.

Zagoria, Donald S., "The Sino-Soviet Conflict and the West", Foreign Affairs, October, 1962.

Supplementary Reading

Crankshaw, Edward, The New Cold War, Moscow vs. Peking, Harmondsworth, Middlesex, Penguin Books, 1963.

Zagoria, Donald S., The Sino-Soviet Conflict, 1956-1961, Princeton, Princeton University Press, 1962.

1200 Lunch
1330

1330 Reading
1500

1500	THE UNITED NATIONS	Speaker to be announced
1545		
	Strengths and weaknesses.	
	Accomplishments and fail-	
	ures. Organization and pro-	
	grams. Peacekeeping opera-	
	tions.	

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Supplementary Reading

Burns, Arthur L., and Nina Heathcote, Peace-Keeping by U. N. Forces, New York, Praeger, 1963.

Nicholas, H. R., The United Nations as A Political Institution, London, Oxford University Press, 1962.

1545 Coffee Break
1600

1600 Question Period
1630

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Friday, 15 November

0900 Preparation of Critiques
1000

1000 Discussion of Course
1200



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1200 Lunch
1400

1400 Closing Address
1445

Lt. General
Marshall S. Carter,
Deputy Director of
Central Intelligence

1445 Presentation of Certificates
1500

1500 Closing Administration
1530

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BIOGRAPHIES OF SPEAKERS

WILLIAM P. BUNDY, Assistant Secretary of Defense for International Security Affairs, was born in 1917 and educated at Yale and Harvard. He served with the U.S. Army during World War II [REDACTED]

[REDACTED] In 1960 he was staff director of the Commission on National Goals.

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WILLIAM R. KINTNER, Professor of Political Science at the University of Pennsylvania, was born in 1915 and educated at the United States Military Academy and Georgetown University. He served in the United States Army in Europe and Korea and rose to the rank of Colonel. He has also served with the Stanford Research Institute, Johns Hopkins University, and the Central Intelligence Agency. Included in the books he has authored or co-authored are: Protracted Conflict (1959) and Building the Atlantic World (1963).

CARLETON S. COON, Professor Emeritus of Anthropology at the University Museum, Philadelphia, was born in 1904 and educated at Harvard. He has served in or led numerous anthropological and archaeological expeditions throughout Africa and the Middle East. Professor Coon has taught at Harvard and served in the U.S. Army during World War II. He has been with the University Museum since 1948. The most recent of his books are: The Story of Man (1954), The Seven Caves (1957), and The Origin of Races (1961).

EDWIN M. MARTIN, Assistant Secretary of State for Inter-American Affairs, was born in 1908 and educated at Northwestern University. He entered Government service in 1935

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as an economist. After service with O.S.S. during World War II, Mr. Martin entered the Department of State in 1945. He served in many posts dealing with economic matters in the Far East and Europe and was appointed Assistant Secretary of State for Economic Affairs in 1960. Mr. Martin was appointed to his present position in May 1962.

G. MENNEN WILLIAMS, Assistant Secretary of State for African Affairs, was born in 1911 and educated at Princeton and the University of Michigan. Before his service with the Navy during World War II, Mr. Williams held several posts in the Federal and Michigan State Governments. He was Governor of Michigan from 1949 to 1960 and was appointed to his present position in January 1961.

DANIEL LERNER, Professor of Sociology at Massachusetts Institute of Technology, was born in 1917 and educated at Johns Hopkins, New York University, Harvard and Columbia. After serving in the U.S. Army during World War II, he was associated with the Hoover Institute and taught sociology at Stanford and Columbia. He has been on the faculty at M.I.T. since 1953. Among his many publications are: France Defeats E.D.C. (1957) and The Passing of Traditional Society (1958).

DEAN ACHESON, former Secretary of State, was born in 1893 and educated at Yale and Harvard. Except for a brief period in 1933 as Undersecretary of the Treasury, Mr. Acheson was in private law practice until 1941. He became Assistant Secretary of State in 1941 and was Secretary of State from 1949 to 1953. After 1953 he returned to private law practice. Mr. Acheson has written Power and Diplomacy (1948) and other books.

ADAM B. ULAM, Professor of Government at Harvard University, was born in 1922 in Poland and naturalized in 1949.

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He was educated at Brown and Harvard, and has been on the faculty at Harvard since 1947, as well as on the staff of Harvard's Russian Research Center. Professor Ulam is the author of The Unfinished Revolution (1960) and other works.

RICHARD L. WALKER, Professor of International Studies at the University of South Carolina since 1957, was born in 1922 and educated at Drew and Yale. He was a member of the faculty at Yale from 1950 to 1957, and has lectured at the National War College, the Army War College, and the Foreign Service Institute. Professor Walker has served as a consultant to the government and is the author of China Under Communism (1955), China and the West (1956) and other studies.

AUGUSTUS KINZEL, Vice President of Union Carbide Corporation, was born in 1900 and educated at Columbia, M.I. T., and in Europe. After working with General Electric and Henry Disston and Company, he joined Union Carbide in 1926. Since 1948 he has been president of the Union Carbide and Carbon Research Laboratories, a subsidiary of Union Carbide. Dr. Kinzel has served as a consultant with several other companies and Government agencies and has written for many technical journals.

SEWERYN BIALER, Professor at the Russian Institute of Columbia University, was born in 1926. He joined the Communist underground in Poland in 1942. After the war he held several political posts in the Citizen's Militia in Poland. From 1951 to 1956 he served in the Central Committee of the PZPR, editing several party journals and writing for party publications on ideological matters. In 1956 Mr. Bialer left Poland for the West.

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THOMAS C. SORENSEN, Deputy Director (Policy and Plans) of the United States Information Agency was born in 1926 and educated at the University of Nebraska. After working as a radio announcer and newspaper reporter for several years, Mr. Sorensen entered the Foreign Service and served at Beirut and Cairo, as well as at several posts in Washington. Mr. Sorensen was appointed to his present position in March 1961.

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